

Introduction

This Annual Progress Report of the Central Region covers the period from January to December, 2016. This report covers the implementation of planned projects, programmes and activities of the Central Regional Co-ordinating Council (CRCC), Metropolitan, Municipal and District Assemblies as well as Departments and Agencies during the year under review.

Some of the key achievements in 2016 were as follows:

- Completion and inauguration of the Cape Coast Stadium Completion and inauguration of the Kotokuraba Market Complex in Cape Coast
- Rehabilitation and inauguration of Komenda Sugar Factory at Komenda
- Completion and inauguration of Turnkey Fish Processing Plant at Elmina
- Commissioning of Steel Bridge at Elmina
- Asphaltting of some major streets in Cape Coast Metropolis, Agona Swedru, Elmina, Saltpond, Mankessim and Winneba.
- Commissioning of Kasoa Interchange Phase 1
- Completion and Commissioning of eight out of the eleven Community Day SHS at Gomoa Gyaman, Ntranoa, Bobikuma, Moree, Otum, Diaso, Denkyira Kyekyewere and Namanwora
- Improvement in the Basic School Certificate Examination from 34.8% in 2015 to 71.9% in 2016.

Regional Profile

- **History**

The Region was the first area in the country to make contact with the Europeans. Its capital, Cape Coast, was also the capital of the Gold Coast until 1877, when the capital was moved to Accra. It was in the Cape Coast Castle that the Historic Bond of 1844 was signed between the British and the Fante Confederation. Formal education began in Cape Coast and this is evidenced by the fact that the region is endowed with model Senior High Schools as well as ancient elementary schools in the country. In addition, most of the orthodox churches such as the Roman Catholic, Methodist and Anglican all started here.

- **Location**

The Central Region of Ghana is located within longitudes 2° 15' W latitudes 5° 0'N and longitudes 0° 15'W latitudes 5° 0'N. It occupies an area of 9,826 square kilometers or 4.19 per cent of Ghana's land area, making it the third smallest after Greater Accra and Upper East Regions. It shares common boundaries with Western Region on the west, Ashanti and Eastern Regions on the north, and Greater

Accra Region on the east. On the south is the 168-kilometre Atlantic Ocean (Gulf of Guinea) coastline.

- **Population**

The region's population is estimated at 2,201,863, with sex ratio of 90 males per 100 females and an annual growth rate of 2.7%. The population density is about 214 persons per square kilometer. This makes the region the second after Greater Accra Region in terms of density.

(Source: 2010 Population and Housing Census).

Regional Potential

The region is endowed with the following potentials:

- The best educational institutions and facilities such as the top second cycle schools, three (3) public universities, Five (5) Nursing Training Colleges, three (3) Colleges of Education and three private universities.
- Cocoa and timber resources, oil and gas deposits, gold and other mineral deposits.
- Numerous tourism sites, the longest coastline, traditional cultural festivals (Fetu Afahye, Aboakyer, Bakatue and Ahoboakese) etc.
- The Apostle Kwadwo Safo Automobile Plant at Gomoa Mpotia is another great potential for the region.

Administrative Issues

Political Leadership of RCC

Within the year under review, the region had two Regional Ministers namely, - Hon. Aquinas Tawiah Quansah (MP, Mfantseman Constituency) from January – March , 2016 and Hon. George Kweku Ricketts Hagan (MP Cape Coast South Constituency) from April ,2016 – December, 2016. The Deputy Regional Minister was Hon. Queenstar Pokua Sawyer (MP, Agona East Constituency)

Political Leadership of MMDAs

Female representation in the various Assemblies was still low in the year under review. Mfantseman Municipal Assembly lost one female local legislator reducing the female representation to Nine (9).

With respect to District Chief Executives, there were three changes that occurred during the year. Mr Atta Mends of Abura Asebu Kwamankese District Assembly was replaced by Mr. Frank Pratt following expiration of the former's four- year tenure of office.

Similarly, Hon. Isaac Kwaku Sam of Komenda Edina Eguafo Municipal Assembly (AAK) suffered the same fate as he was replaced by Hon. Zagoon Saeed- Ismail who spent about six months in office before the incumbent National Democratic Congress Government lost power in the December 7, 2016 polls to the opposition New Patriotic Party (NPP).

Hon. Samuel Adom Botchway was also relieved of his post as District Chief Executive of Asikuma Odoben Brakwa District Assembly. He was replaced by Hon. Albert Kwesi Koomson.

The Region lost two of its District Chief Executives in the persons of late Mr Isaac Ahunu Armah, District Chief Executive of Gomoa East District Assembly and late Nii Ephraim of Efutu Municipal Assembly. Late Ahunu Armah was replaced by Hon. Jonamoah Moses Jehu-Appiah while Hon. Francis Kofi Ayikwei Tagoe replaced the late Nii Ephraim.

Regional Departments and Agencies (Appendix 3)

The Region has 18 Departments and Service Departments. Details can be found in Table 1 & 2 in Appendix 3.

Metropolitan Municipal and District Assemblies (MMDAs)

The Region has twenty (20) Metropolitan, Municipal and District Assemblies (MMDAs) comprising of one (1) Metropolitan, seven (7) Municipalities and twelve (12) District Assemblies. Details can be found in Table 4 in Appendix, 4.

ADMINISTRATIVE ISSUES

Report on decentralized departments of MMDAs

The Central Region demonstrated compliance with directives given by LI 1961 for the establishment of departments in Metropolitan, Municipal and District Assemblies (MMDAs). The Cape Coast Metropolitan Assembly has established all the 16 departments of the Assembly.

The seven (7) Municipal Assemblies have also established all the thirteen (13) decentralized departments required of them except Awutu Senya East which was created in 2012. Although it has established some of the departments, it has not reached the required 13 departments.

Ten (10) out of twelve (12) District Assemblies have established all the eleven (11) departments of the assembly Ekumfi and Twifo Hemang Lower Denkyira District Assemblies, which were created in 2012, are yet to complete the establishment of all eleven (11) departments.

Human Resource Issues

Recruitment/Upgrading/Promotions/Postings/transfers of staff/etc

PROMOTIONS

The CRCC in consultation with the Office of the Head of Local Government Service promoted Three Hundred and Twenty Eight (328) employees to their next respective grades having satisfied all the promotion requirements. There has been an increase of 155 staff which represents 89.60% over the 2015 promotions. On the other hand additional One Hundred and Ninety Six (196) officers who met the assessment requirements in December 2016 are yet to be issued promotion letters pending approval from the OHLGS.

POSTINGS

Intra-Regional Postings

Within the period, Two Hundred and Fifteen Officers were posted and these include Heads of Departments and newly recruited staff.

Inter-Regional Posting

In ensuring that RCC and MMDAs have the requisite skills mix to deliver services , one hundred and thirty five (135) officers were posted from other regions to the Central Region while fourteen (14) officers were posted out of the Region.

STAFF DEVELOPMENT (CAPACITY BUILDING/TRAINING)

A lot of training activities and programmes took place during the year under review to build the capacities of staff at the CRCC and the MMDAs. Among some of the activities undertaken were as follows.

TABLE A: TRAINING ACTIVITIES THAT TOOK PLACE IN 2016

No.	Type of Training	Date/Duration
1	Capacity building workshop on Child Marriage Toolkit	28-30/11 //2016
2	Seminar on best Human Resource practices in MMDAs in the Central Region	14-18/11/2016
3	Four-day capacity building workshop for heads of works and Urban Roads Departments	30-10 / 03 /11/2016
4	One-day sensitization workshop on foster care	26/10/2016
5	Refresher course for CRCC and MMDAs drivers	15-16/10/2016
6	Roll-out of training in financial management, revenue management and social accountability to MMDAs outside the scope of LGCSP	3-5/10/2016

7	A training programme in participatory and result-oriented M&E	25-27 / 09/2016
8	One-day stakeholder consultative meeting on capacity building for the District Works Department	13/09/2016
9	Five-day intensive course for MMDAs Radio Operators	15-19/08/2016
10	Sensitization workshop on protocols of the Local Government Service for MMDAs in the Region	14/09-10/10/ 2016
11	Workshop on Fixed Assets Management Guidelines-Zone Three	15-16/08/2016

A number of workshops and training programmes were attended by the staff of the Regional Coordinating Council (CRCC) as well as personnel from Departments and Agencies.

Official Visits

The Central Region, which is christened the heartbeat of tourism and Centre of Excellence, received a number of distinguished personalities including former President John Dramani Mahama , former Vice President Paa Kwesi Amissah Arthur , other personalities including Ooni Adeyeye Enitar Babatunde Ogunwusi Ojaja II, Ooni of Ife in Nigeria and Mayor Ras Baraka, Mayor of Newark, USA.

Another personality was Mrs. Joy Banda, former President of Malawi who was the guest speaker for the late Professor John Evans Atta Mills Annual Lecture organized by the University of Cape Coast.

The former President H.E John Dramani Mahama visited the region 10 times to commission major projects such Cape Coast Sports Stadium, Kotokuraba Market Complex, Turnkey Fish Processing Plants and Benya Lagoon Steel Bridge all in Elmina and Komenda Sugar Factory. He also commissioned a number of Community Day Senior High Schools in Bawjiase, Ntranoa in Elmina, Namanwura in Agona East District and Gomoa Gyaman in the Gomoa East District. Former President Mahama graced the climax of Fetu Afahye in Cape Coast and also commissioned the Kasoa Interchange. He cut the sod for the commencement of a number of roads and hospital projects in the region.

Former Vice President Paa Kwesi Amissah Arthur also visited the region Fifteen (15) times and key among his visit was when he attended final funeral rite of the late Chief Fire Officer Mr. Samuel Valis Akyianu which was held at Victoria Park in Cape Coast. He also graced the climax of the Bakatue Festival which is celebrated by the Chiefs and people of Elmina.

Details of the visits can be found in Table 5 in Appendix 5.

Security Issues

The Region experienced a few skirmishes with regard to election violence. The Regional Security Council (REGSEC) handled the election violence at Ekumfi in a commendable manner.

Armed robbery, murder, rape and defilement cases were recorded in some communities such as Dunkwa-On-Offin, Elmina, Mankessim, Kasoa, Agona Swedru and Cape Coast.

REPORT ON DEVELOPMENTAL ACTIVITIES ON SECTOR INSTITUTIONS

The Region recorded growth in developmental projects ranging from schools, hospitals, roads, markets, factories and water projects. Among such projects were the completion of an ultra-modern Sports Stadium in Cape Coast, Kotokuraba Market Complex also in Cape Coast, inauguration of the Komenda Sugar Factory at Komenda, Steel Bridge over Benya Lagoon at Elmina, commissioning of Community Day Senior High Schools at Ntranoa, Gomoa Gyaman, Namanwora, Bawjiase and Kyekyewere respectively.

Other key projects were Twifo-Praso –Assin Foso Highway, Dunkwa-On-Offin Highway, Twifo-Praso-Cape Coast Highway, Turn Key Fish Processing Plant at Elmina, Essakyir Water Project, Brimsu Water Project, 634,000 Lockable Stores at Agona Swedru, Police Headquarters at Agona Nyakrom, Professor John Evans Atta Mills Memorial Library at Cape Coast, Twifo Praso District Hospital and the Atta Mills Fisheries College at Anomabo which is affiliated to the University of Cape Coast.

Education

Central Region was allocated more educational infrastructure with some of them completed while others are ongoing with the expectation that most of the projects would be completed in 2017. Out of the eleven (11) Community Day Senior High Schools allocated to the Central Region, eight (8) were completed in 2016 and four (4) commissioned by the former President H.E John Dramani Mahama.

Other Construction Projects in Basic and Second Cycle Institutions in the region

Construction of a number of educational infrastructure funded by the Ghana Educational Trust Fund (GetFund) to improve teaching and learning had reached various stages of completion in Table B below.

Table B Projects in Basic and Second cycle institutions.

PROJECT	PLACE OF PROJECT	DISTRICT	STATUS
Municipal Education Office	Assin Foso	Assin North	Completed in use
18-Unit 3-Storey Classroom Block	Assin Manso SHS	Assin South	On going
3-Unit Classroom Wit Ancillary Facilities	Bontrese D/C JHS	Awutu Senya	On going
6-Unit Classroom Block	Cran Presby School	Cape Coast	On going

Girls Dormitory Block	Ghana National College	Cape Coast	On going
Home Economics Block	Potsin T. I. Ahmadiyya	Gomoa East	On going
2-Storey Dormitory Block	Komenda Sec-Tech.	KEEA	On going
Extension of Kitchen/Dining Hall	Mfantsipim SHS	Cape Coast	On going
8-Unit 2 Storey Classroom Block	Oguaa Sec-Tech	Cape Coast	On going
Assembly Hall	Ola College Of Educ.	Cape Coast	On going
2-Unit Classroom Block With Ancillary Facilities	Sarfa Imuna Catholic KG	Gomoa West	On going
6-Unit Classroom Block	Swedru Senior High School	Agona West	On going
2-Storey Science Block	Wesley Girls' High School	Cape Coast	On going
3-Unit Classroom Wit Ancillary Facilities	Akpeteshie Nkwanta Pry	Awutu Senya	On going
6-Unit Classroom Block	Winneba Presby Primary	Effutu	On going

Supply of Furniture to Basic and Second Cycle Institutions

SN	Type	Quantity
1	KG Tables & Chairs	545
2	Mono Desks	2453
3	Teachers Tables & and Chairs	200
4	Dual Desk	4,800
5	Bunk beds with mattresses	3000
6	Bunk bed without mattresses	500
7	Cupboards	200

Supply of school uniforms and chalk to basic schools

A total of **45,062** school uniforms for basic schools and **50,000** boxes of chalk were allocated to the region which was distributed among schools.

Recruitment of Teaching

A total of **3,334** vacancies in both basic and second cycle institutions for teaching and non-teaching staff were declared. In addition, a total of **225** teachers recruited online were posted to various Senior High Schools in the Region. Meanwhile **1,046** newly trained teachers were posted to the basic schools. A total of 130 teachers who were on study leave with pay returned to classroom at both basic and secondary levels.

However, the Regional Education Office block is in a dilapidated state for which numerous appeals have been made for its rehabilitation.

Road Sector

The call for the maintenance of roads in the region led to construction works on the Twifo Praso-Assin Foso Highway, Pedu Adaaso –Regional Hospital Road, Mensakrom-Nkum-Nyarkrom Road, Assin Nyankomase-Senchem Road, Dunkwa-Ayamfur Road and Otuam- Esuahyia road. Others

were Twifo-Praso-Dunkwa Highway, asphaltting of some roads in Cape Coast, Winneba, Mankessim, Swedru, Elmina and Saltpond.

Water and Sanitation

The Region is doing well in Rural water coverage as it recorded an increase from 64.09% in 2015 to 64.46% in 2016 which showed an expansion of water supply in the rural areas which had reduced outbreak of waterborne diseases. However the region failed to meet the Millennium Development Goals (MDGs) target for water by 76% by the end of 2015. This means that there is gap of 35.54% to be covered if the region is to attain the SDG target by 2030.

Health

The Regional health performance for the year 2016 indicated a positive progression in some key indicators as well as challenges confronting health facilities in the region.

- A total of 737 cholera cases were reported with no death. Cape Coast Metropolis alone recorded 704 cases as result of contaminated meat sold by local butchers. In 2015, 3,846 cases were recorded with 60 deaths.
- Malaria still remained the main cause of OPD attendance and accounted for 21% of all new cases as compared to over 40% in previous years.
- Reduction in teenage pregnancy cases, from 13,355 in 2014 to 13,014 in 2015 then to 12,406 in 2016.
- Maternal Mortality cases increased from 67 in 2015 to 90 in 2016.
- The HIV prevalence rate rose from 1.4% in 2014 to 1.8% in 2016.
- Eight (8) districts in the region are without District Hospitals. They are Gomoa East, Upper Denkyira East, Awutu Senya, Awutu Senya East Municipal, Ekumfi, Twifo Hemang, Agona East and Assin South. Asikuma Odoben Brakwa, Assin North and Gomoa West are being served by Catholic Hospitals.
- The Region has 236 Community-based Health Planning and Service (CHPS) zones with CHPS compounds.
- Delay in NHIA reimbursement
- Inadequate human resource, especially doctors, midwives, physician assistants, para-medical staff and utility workers.
- Encroachment of hospital facility lands pose serious threat to security and expansion of the facilities.
- Deteriorating infrastructure of many health facilities.

OTHERS

CEDECOM

The Central Regional Development Commission (CEDECOM) exists to promote the sustainable development of the Region through partnership with the Private Sector and Development Partners, Ministries, Departments and Agencies (MDAs) as well as MMDAs for Agriculture, Natural Resource and Rural Development, Investment Promotion and Enterprise Development, Integrated Tourism Development, Communication and Information Management. The Commission received a total of **One million Eight Hundred and Ninety Two Thousand Six Hundred and Twenty Six Cedis and Forty Two Pesewas (GHC1, 892,626.42)** to undertake various projects.

Achievements of CEDECOM

- Construction of CHPS compound at Triposo, Denkyira Obuasi, Amoamang, Besease, Asuadee, Praprababida, Dunkwa On – Offin, Atobiase
- Construction of ICT Centre at Diaso

Table 7: Summary of Development Projects

NO	DESCRIPTION	NO. OF PROJECTS	NO. COMPLETED	ON-GOING	REMARKS
1	Road				
	Feeder Roads	131	54	55	Delay in payment for work done by contractors. Delay in release of funds for supervision.
	Highways	33	7	16	
	Urban Roads	17			
2	Water				
	Small Town Water System	10	2	8	All completed and handed over with no extension of projects.
	Boreholes	154	111	42	111 Completed and in use
3	Education (GETFUND)	271	116	115	Assemblies do not have information on some of these projects. More than 27 projects at a standstill and have to be repackaged and rewarded on contract.
4	LEAP	9,126 Households in 16 Districts and Communities			Leap expanded to 16 out of the 20 MMDAs in the Region. During transition from Manual to Electronic Payment, details of some beneficiaries' got missing and effort to get them on board had not yielded any results.

Challenges

A major obstacle that militated against the development of the Region was the irregular and inadequate release of funds by the Central Government to the Assemblies, a phenomenon which greatly affected implementation of planned programmes, activities and projects. The delay and non-release of funds for the Composite Budget preparation for example made some decentralized departments lose interest in policy and were unwilling to present their budgets.

It was also realized that female participation in District Assembly election was not encouraging as just about 10.88 % of females are Assembly members.

Recommendations

Government should put mechanisms in place to motivate more females to be elected or appointed to the Assemblies as a way of enhancing balanced decision-making at the local level.

- To ensure compliance and control of all payments at the District level, MMDAs should be made to attach a copy of the specific warrant as an adjunct to the cheque to bank as it is done for the disbursement form of the DACF.
- FDU should provide MMDAs with a standardized format for quarterly reports on composite budget.
- Ensure timely release of GOG funds for the execution of projects and programmes
- MMDAs should ensure enforcement of contract agreements for timely completion of projects.
- RCC should regularly monitor projects of MMDAs to reduce delays and abandoned projects by contractors.

Conclusion

Central Region has always remained peaceful and calm. This situation continued in 2016 which paved the way for numerous developmental projects to be completed and commissioned.

In the year 2016, certain key institutional development projects like the Cape Coast Sports Stadium, Kotokuraba Market Complex, Komenda Sugar Factory, Turnkey Fish Processing Plant at Elmina, Professor John Evans Atta Mills Memorial Library at Cape Coast, Steel bridge over Benya Lagoon in Elmina, Kasoa Inter Change and eight out of eleven Community Day SHS were completed and commissioned .

Furthermore, revenue generation recorded improvement with the region achieving 11.7% growth. This was as a result of the intensive monitoring and evaluation exercises embarked upon by the Regional Coordinating Council.

APPENDIX 1 CORE REGIONAL INDICATORS

Table 1: Core Regional Indicators

Indicators	Indicator Type	Baseline (2013)	Level of Achievement			Remarks
			2015 Target	2014 Indicator Level	2015 Indicator Level	
Number of monitoring and Evaluation exercise of MMDAs undertaken	Output	2	4	4	2	Target achieved
Number of Regional Council Meetings in a year	Output	2	2	2	2	Target achieved
Number of Organized National Events	Output	6	6	6	6	Target achieved
Number of REGSEC Meetings	Output	12	12	12	12	Target achieved
Regional Minister's working visit to MMDAs	Output	1	1	1	1	Target achieved
Number of reports submitted to EU	Output	1	1	1	1	Target achieved
Number of RPCU meetings organized	Output	4	4	4	4	Target achieved

The table above indicated core regional indicators with regard to monitoring and evaluation, council meetings, national events, Regional Security Council meetings, regional minister's tour to the Metropolitan Municipal and District Assemblies, number of reports sent to the European Union as result of grants and the number of Regional Planning and Coordinating Units meetings organized. The Central Region left no stone unturned and achieved all the targets in accordance with the regional core indicators during the year under review.

National events organized: Farmer's Day, Independence Day, May Day, Veterans Day, Founder's Day and Republic Day Celebrations. The Regional Farmers' and Fishers' Day was celebrated at Assin Foso in the Assin North Municipal Assembly. The former Regional Minister George Kweku-Ricketts Hagan graced the occasion while awards were presented to deserving farmers and fishermen. The Independence Day was well celebrated. As usual the security agencies displayed their parade skills while cadets from various schools provided additional beauty to the occasion. Beautifully dressed pupils and students marked the occasion with vigour resulting in few collapses.

APPENDIX 2 SUMMARY OF MMDAs ISSUES

Table 2: Summary of MMDAs Issues and financial performance

NAME OF MMDA	ISSUES			
	Security	Development Projects	Initiatives and Directives	Financial Performance
Agona East DA	N/A	Low support from communities	N/A	The A base b 88.74 %
Agona West MA	Petty theft	Difficulty in acquiring land for development projects still persists	Construction of 64 lockable stores at Agona Swedru	Decrease Funds
Assin South DA	Chieftaincy disputes	Absence of District Hospital, Poor Road Network, Poor settlement planning, inadequate educational facilities Stalled GETFUND projects, Inadequate access to portable water	N/A	Low R
Assin North DA	Armed robbery, stealing of electricity and telephone cables.	Poor Waste management Bad Road Network, more CHPS Compounds needed	N/A	Low R
Ajumako Enyan Essiam DA	Political violence between two major parties at Besease, chieftaincy disputes, land disputes	Declining Communal Spirit Poor Road Network to hinterlands	N/A	Improv Genera
Asikuma Odoben Brakwa	Chieftaincy disputes at Odoben and Brakwa	Bad roads with most of them under construction Work on Polytechnic at Bremen Jamara progressing steadily.	Sanitation Marketing Strategy to improve latrine facilities in rural communities.	Low revenue Proper for rev
Cape Coast MA	Armed robbery, burglary, suicide, abortions	Construction of Police Posts at Nkafua and Abura	73 Senior High School students assisted, the assembly mobilized funds to continue abandoned projects which are ongoing.	Improv genera
Komenda Edina Eguafo Abirem MA	Hooliganism at Eguafo Abrem SHS, armed robbery, road accidents, encroachment on Ankaful	Bridge over Benya Lagoon, Turnkey Fish Processing Plant and	Revaluations of properties in the Municipality.	Low r Genera

	hospital land and others. Premix fuel agitation at Elmina landing beach and Chieftaincy Dispute at Dompooase, Bantuma Akyinim, Kafudidi and others.	Komenda Sugar Factory commissioned.		
Mfantseman MA	Chieftaincy disputes, domestic violence	38.7% of teachers at kindergarten were untrained	N/A	Achieve international target.
Ekumfi DA	Chieftaincy disputes	Absence of a District Hospital	12 0 farmers allocated with 240 bags of NPK and 120 surlphate of ammonia for block farming, 640 coconut seedlings given to farmers for planting on 15 hectares of land	Improve general revenue
Gomoa East DA	Land litigation and boundary problems with other districts Chieftaincy dispute at Fetteh	Absence of District Hospital	Akotsi Technology Village which comprises industrial site, hospital, school and lorry park and it is expected to create 3000 jobs for the people in the area.	High revenue
Upper Denkyira East	Illegal Mining Activities “Galamsey”	Poor road network, Waste management problem	Construction of High Court Office Complex at Dunkwa-On-Offin	Improve revenue
Upper Denkyira West DA	Illegal Mining Activities “Galamsey”, chieftaincy disputes	Poor Road Network Non involvement of major stakeholders in the development process, high open defecation, food security, reduction in food production.	Inadequate funds available to complete SNPA Only 28 major streets named with signage poles erected;	Improve revenue collection
Twifo Atti Morkwa DA	Peace	Poor Road Network	N/A	Improve revenue
Hemang Lower Denkyira DA	Chieftaincy dispute at Abrafo, raiding of Assembly office by thieves	Inadequate office and accommodation equipment Poor sanitation	N/A	Improve general revenue

Abura Asebu Kwamankese DA	Illegal logging, chieftaincy dispute, seizure of Chinese jackpots,	Poor road network	N/A	Improv genera
Awutu Senya DA	Chieftaincy disputes,	Poor sanitation Inadequate public latrines Inadequate staff in various departments	N/A	Achiev mobili revenu
Effutu Municipal Ass	Chieftaincy dispute during Aboakyer Festival, boundary disputes with Gomoa East and West Traditional Authorities	Haphazard infrastructure development, low communal spirit to support community projects	N/A	There genera
Gomoa West DA	Peace	High illiteracy rate, underdeveloped tourism potentials, weak district sub-structures.	N/A	Gomoa that re revenu It achie
Awutu Senya East MA	High prevalence of armed robbery, Land Disputes, Boundary disputes with GA South and Gomoa East Districts still pending.	A few public basic schools, springing up of private schools without authorization, decrease in bad roads from 68% to 57%, Absence of Municipal Hospital.	N/A	Improv genera percen

APPENDIX 3

TABLE 3A SUBVENTED DEPARTMENTS/AGENCIES

SR	DEPARTMENTS
1.	National Board for Small Scale Industries (NBSSI)
2.	Ghana Forestry Commission
3.	National Disaster Management Organization (NADMO)
4.	Electoral Commission
5.	Centre for National Culture
6.	National Commission on Civic Education (NCCE)
7.	Commission on Human Rights and Administrative Justice (CHRAJ)
8.	Central Regional Development Commission (CEDECOM)
9.	Bureau of National Investigations (BNI)
10.	Non-Formal Education Division (NFED)
11.	National Population Council
12.	Environmental Protection Agency (EPA)
13.	Lands Commission
14.	National Commission on Children
15.	Food and Drugs Authority
16.	Survey Department
17.	Narcotic Control Board
18.	Department of Gender

TABLE 3B: BELOW SHOWS THE SERVICES IN THE CENTRAL REGION

SR	DEPARTMENTS
1.	Ghana Police Service
2.	Bureau of National Investigations (BNI)
3.	Ghana National Fire Service
4.	Ghana Immigration Service
5.	Judicial Service
6.	Ghana Education Service
7.	Ghana Health Service
8.	Ghana Audit Service
9.	Ghana Statistical Service

APPENDIX 4

Table 4A list of political leadership in the MMDAs

S/N	Name of MMDA	Name of MMDCE	Assembly Members		
			Male	Female	Total
1	Cape Coast Metropolitan	Hon. Pricilla Arhin	54	6	60
2	Komenda-Edina-Eguafo-Abrem	Hon. Zagoon-Saeed Ismail	52	3	55
3	Efutu	Hon. Francis Kofi Ayikwei Tagoe	22	4	26
4	Mfantseman	Hon. Kweku Hayfron	42	9	51
5	Agona West	Hon. Samuel oppong	38	8	46
6	Awutu Senya East	Hon. Nuhu Adams	15	5	20
7	Assin North	Hon. Dr. Kofi Blankson	43	4	47
8	Upper Denkyira East	Hon. Emelia Ankomah	36	5	41
9	Abura Asebu Kwamankese	Hon. William Frank Pratt	39	5	44
10	Gomoa East	Hon. Jonamoah M. Jehu-Appiah	38	2	40
11	Gomoa West	Hon. Theophilus Aidoo Mensah	46	7	53
12	Ekumfi	Hon. Ibrahim Dawson	36	3	39
13	Agona East	Hon. Francis Duodu Addo	26	4	30
14	Twifo Ati Morkwa	Hon. Bossman Hyeaman	40	2	42
15	Asikuma-Odoben-Brakwa	Hon. Samuel Adom Botchway	42	4	46
16	Ajumako-Enyan-Essiam	Hon. Peter Light Koomson	61	7	68
17	Assin South	Hon. Kwabena Adjei Anomafo	30	4	34
18	Awutu Senya	Hon. Samson Abbey Armah	30	5	35
19	Twifo Hemang Lower Denkyira	Hon Korankye Sakyi	24	2	26
20	Upper Denkyira West	Hon. Ambrose Amoah- Ashia	23	1	24
	Total	20	737	90	827

APPENDIX 5

Table 5: Official Visits

Name	Position	Country	Purpose
Dr Ogbonnaya Onu	Minister for Science and Technology	Nigeria	Courtesy call
Charles O. McCarthy	Chairman APC, Ghana Chapter	Nigeria	Courtesy call
President John Dramani Mahama	President of the Republic of Ghana	Ghana	Commissioning of Cape Coast Sports Stadium
Vice President Paa Kwesi Amissah-Arthur	Vice President of Ghana	Ghana	Funeral of late Ambassador Samuel Valis Akyianu
Lulama Xingwana	South African High Commissioner	South Africa	Courtesy call
Salai Kuele	Deputy of Mission, South Africa High Commission	Ghana	Courtesy call
Sun Baohong	Chinese Ambassador	China	Commissioning of Cape Coast Sports Stadium
Mayor Ras Baraka	Mayor, City of Newark, New Jersey	United States of America	Courtesy call
Dr. Agyemang K. Mensah	Minister for Water Resources Works and Housing	Ghana	Regional Tour on water projects
Nana Oye Lithur	Minister for Gender And Social Protection	Ghana	LEAP
Alhaji Muntaka Mubarak Mohammed	Majority Chief Whip, Parliament of Ghana	Ghana	Courtesy call
Prof. Naana Jane Opoku Agyemang	Minister of Education	Ghana	Graduation ceremony, Cape Coast Polytechnic
Alhaji Collins Dauda	Local Government and Rural Dev. Minister	Ghana	Meeting with MMDCEs
Mrs Joyce Banda	Former President Malawi	Malawi	Atta Mills Lecture
Air Commodore Clement Ogbeche	Team Leader, Senior Course 37 Armed Command and Staff College	Nigeria	Africa Study tour
Ooni Adeyeye Enitar Babatunde Ogunwusi Ojajah II, Ooni of Ife	Ooni of Ife and the Spiritual Head of the Entire Yruba Race	Nigeria	Courtesy call